

# **Barclays CEO Energy-Power Conference**

Al Monaco, President & CEO September 10, 2015



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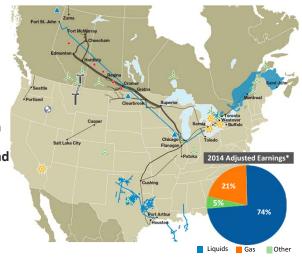
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This presentation will make reference to non-GAAP measures including adjusted earnings and ACFFO, together with respective per share amounts. These measures are not measures that have a standardized meaning prescribed by U.S. GAAP and may not be comparable with similar measures presented by other issuers. Additional information on the Company's use of non-GAAP measures can be found in Management's Discussion and Analysis available on the Company's website and <a href="https://www.SEDAR.com">www.SEDAR.com</a> and the news release.

## **Leading North American Infrastructure Company**

- Strategically positioned assets
- Leading regional and North American competitive positions
- Industry leading growth
- Strong balance sheet and access to capital



\*Adjusted earnings is a non-GAAP measure. For more information on non-GAAP measures please refer to disclosure in MD&A.

# **Key Priorities**

- Focus on Safety & Operational Reliability
  - Enterprise Wide Maintenance and Integrity Investment
  - Operational Risk Management Program
  - Goal is Industry Leadership
- Execute the Growth Capital Program
  - Major Project Management Capability
  - Financial Strength & Flexibility
  - Human Capital
- Extend and Diversify Growth
  - Embedded Growth in Core Business
  - New Growth Platforms
  - Sponsored Vehicles

4

## **Key Messages**

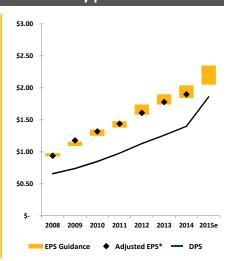
- Business model attractive in all market conditions
- Transparency in earnings and cash flow growth through 2018
- Industry leading \$44 billion growth capital program remains firm and in execution
- Significant share price appreciation potential

5

### A Proven Model for Sustainable Value Creation

#### Well-positioned in current low commodity price environment

- Low Risk Business Model
  - Long-term commercial structures
  - Strong supporting fundamentals
  - Disciplined investment process
  - Major projects execution
  - Prudent financial management



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6

## **Strong Commercial and Fundamental Underpinnings**

#### Minimal throughput risk and direct commodity exposure

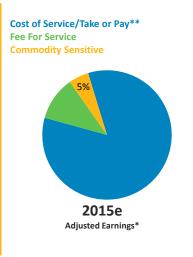
#### **Minimal Price Risk**

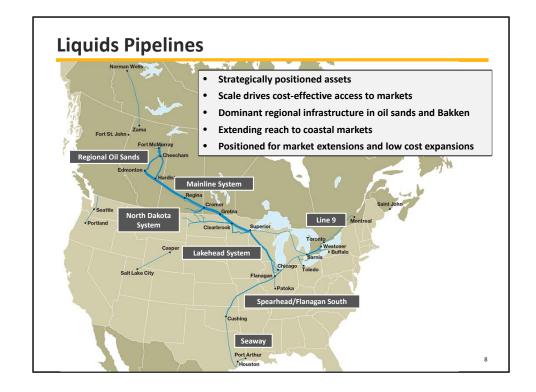
 Less than 5% of businesses have commodity price exposure (before hedging)

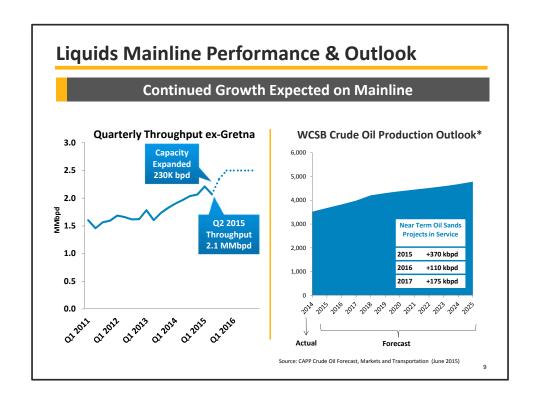
#### **Minimal Throughput Risk**

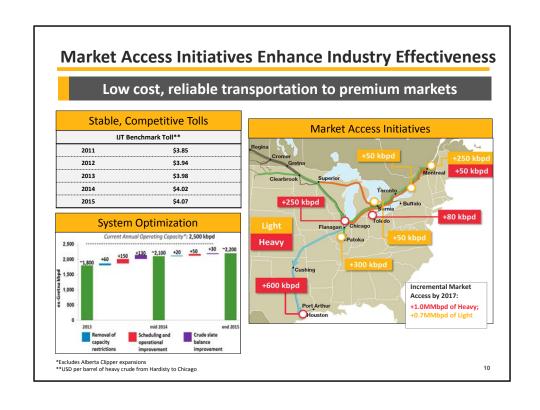
- Significant portion of business underpinned by cost-of-service or take-or-pay structures
- Low cost access to key markets continues to drive demand for mainline capacity
  - Mainline 30% over-subscribed
- Contractual arrangements provide additional throughput risk protection
  - Volume floor in CTS agreement
  - Toll ratchet in Line 3 Replacement agreement
  - Upstream and downstream take-or-pay agreements with high quality counterparties

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\*\*Inclusive of the Mainline

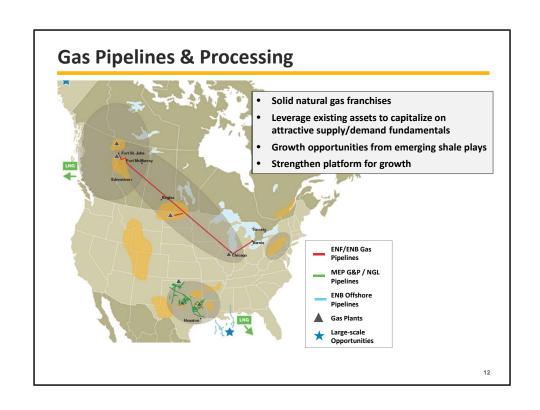


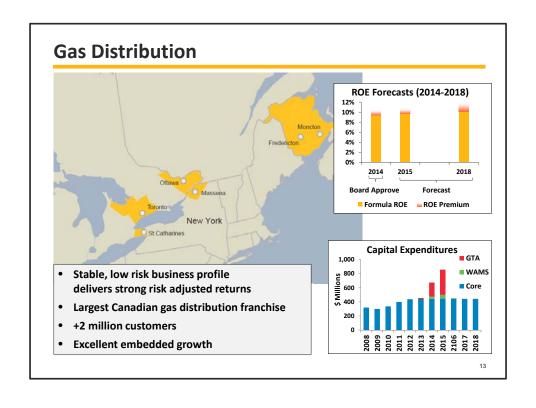


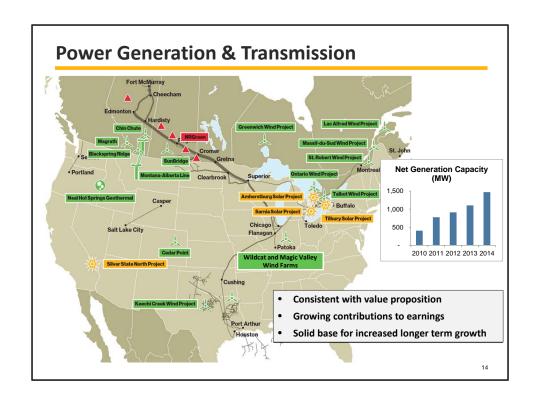


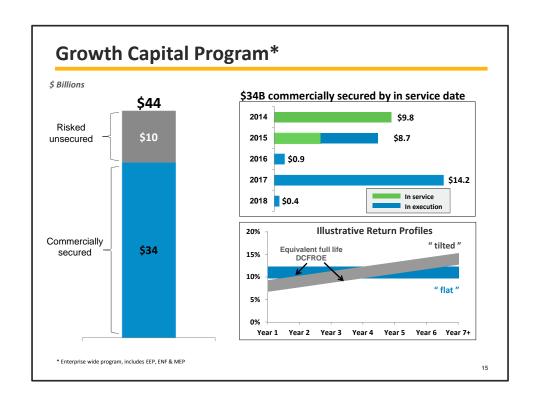




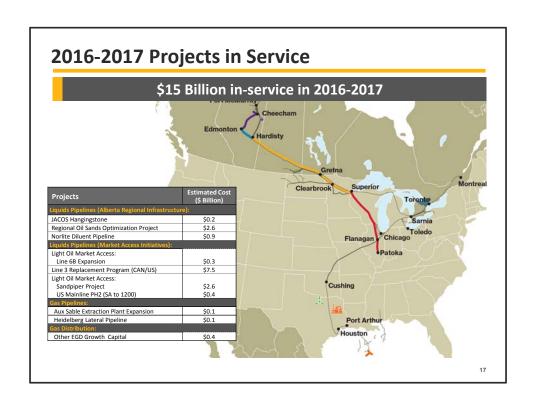


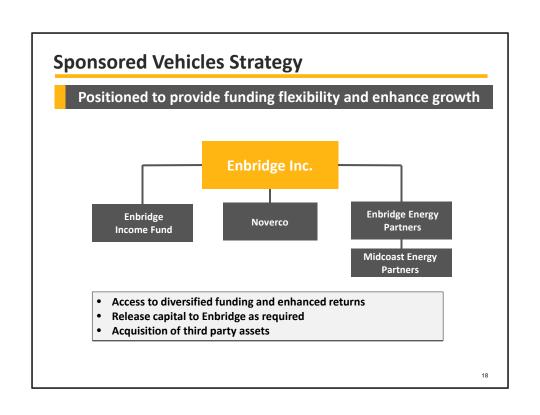


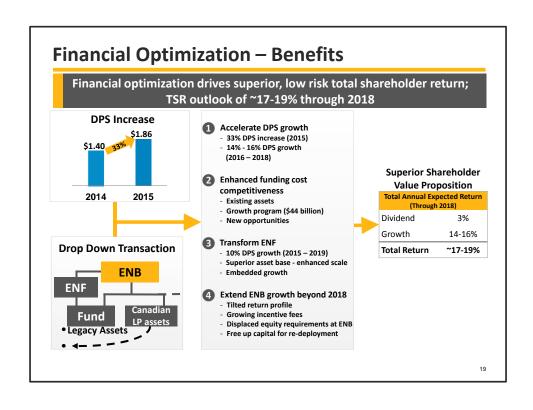


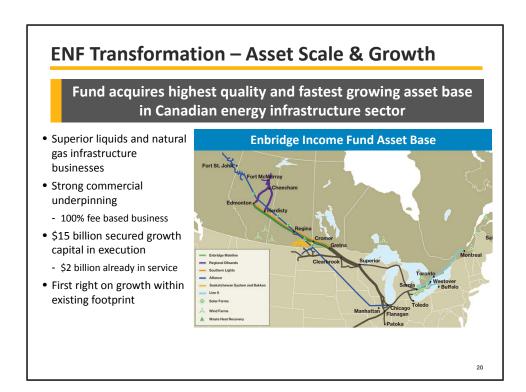






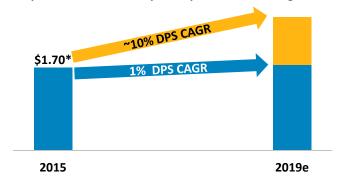






#### **ENF Transformation – DPS Outlook**

- Previously 1% annual growth, supplemented with ad hoc drop downs
- 10% DPS increase declared September 1, 2015
- Expect approximately 10% 2016 2019 CAGR
  - Sequential investments in the Fund
  - Participation in Canadian Liquids Pipelines cash flow growth



\*Annualized

21

# **Sponsored Vehicles – EEP**

- Over \$5 billion of commercially secured pipeline growth projects through 2018
- Options to upsize interest in Eastern Access and Mainline Expansion projects at cost
- Recent support actions to enhance the vehicle (e.g. deferral of preferred unit dividend)
- Continue to evaluate selective drop-down transactions

#### ~\$10 Billion U.S. Liquids Pipelines

- Eastern Access JFA
- Mainline Expansion JFA
- Line 3 JFA
- Spearhead
- Flanagan South
- Southern Access Extension
- Seaway System
- Other Feeder Pipelines

22

